

TOP SECRET

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27 February 1978

MEMORANDUM FOR: Deputy Director of Central Intelligence
Deputy to the DCI for Collection Tasking
Deputy to the DCI for National Intelligence
Deputy to the DCI for Resource Management
Deputy Director for Administration
Deputy Director for Operations
Deputy Director for Science & Technology

FROM: Director of Central Intelligence

SUBJECT: Current Goals

1. Last spring I read a set of goals for the community. It seems to me that it's about time to relook at these. The Intelligence Community Staff has come up with a long set of goals and objectives, but I've asked them to pare it down to half a dozen.

2. Attached is a list of the current goals. I'd appreciate your scratching in any ideas you have for deletions, modifications, or additions for a new set of goals.

3. If you have no suggestions, no reply is necessary.


STANSFIELD TURNER

Attachments:
TS-760535, FY 77 Goals
FY 1978 Goals

TS-780018
Copy No. _____

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GOALS AND OBJECTIVES
OF THE
DIRECTOR OF CENTRAL INTELLIGENCE
FOR FISCAL YEAR 1978

Published by the Intelligence Community Staff
for the Director of Central Intelligence
with the Advice of the
National Foreign Intelligence Board

GOALS AND OBJECTIVES
THE DIRECTOR OF CENTRAL INTELLIGENCE
FOR THE FISCAL YEAR 1978

INTRODUCTION

The Intelligence Community's fundamental purpose is to assure that the highest quality intelligence is available to meet the needs of the President, the Congress, the Cabinet, military commanders, ambassadors, other decisionmakers in government and, as feasible, the American public. Goals and Objectives express current direction and managerial effort required to achieve this purpose.

Part I contains a brief description of management concerns facing the Community in Fiscal Year 1978 and underscores their implications for intelligence managers. Part II narrows the focus of these concerns by listing the primary responsibilities assigned to the Director of Central Intelligence (DCI), establishing goals derived from them, and then linking each goal to one or more specific objectives. ~~Six goals or objectives of the DCI, derived from Part II, are listed here, as the message they jointly convey emphasizes the desired direction to be taken by the Community in the coming year:~~

- Ensure that analyses and estimates are objective and focus on topics which will be useful to the consumer.
- Solicit greater utilization of the Intelligence Community product, especially where demand has been light; such as Congressional Committees we do not regularly serve, Cabinet officers in addition to State and Defense, and the public.

- Establish procedures for devising integrated collection strategies and for ensuring that collection is achieved on an integrated basis.
- Develop a strategy for anticipating how intelligence priorities may change over the next decade.
- Develop a strategy for developing the most appropriate technical collection systems to support the next decade's production requirements.
- Rebuild the confidence of the U.S. public in the Intelligence Community.

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Washington, D. C. 20505

24 FEB 1978

OLC 78-0809

78-4324/1A

Honorable George H. Mahon, Chairman
Committee on Appropriations
House of Representatives
Washington, D. C. 20515

Dear Mr. Chairman:

I most appreciate your letter of 21 February regarding the conditions under which we might have access to the Surveys and Investigations Staff studies of various Intelligence Community programs. I look on the opportunity to review these studies as an important forward step in our better supporting you in our oral testimony before the Committee.

In this instance, because this is a new procedure, we will have less than three weeks to review these extensive studies prior to the deadline which you establish in your letter. I want very much to respond to the studies in a credible and helpful way, particularly because you are making an exception for us. The quality of our response will undoubtedly influence the Committee's decision on whether to continue this practice in the future. I therefore am hesitant to provide all of the detail requested in what might be an unduly hasty fashion.

May I propose that I provide to you by 20 March a meaningful, substantive commentary on each study with as much of the details as requested in your letter as it is humanly possible to produce; and with the understanding that at a time mutually agreed between the Committee and ourselves we will provide the full detail requested. Further, I would say that we would make as much effort as possible to provide the information requested with respect to the funding aspects in the FY 1979 budget.

I would further request that we have the opportunity to review in your offices the studies that could be made available at this time in order to insure that we do not take on more of a workload than we can handle by 20 March. If we feel that we could not provide a meaningful, substantive commentary by 20 March, we would not ask to see such a study before the completion of our oral testimony.

At that time, however, I would be most appreciative if we could have access to the study in order to prepare the kind of detailed report you are suggesting and in order to benefit ourselves from the thorough work which these studies always represent.

I most appreciate your willingness to open up this new avenue for dialogue between your Committee and the Intelligence Community.

Yours sincerely,

/s/ Stansfield Turner
STANSFIELD TURNER

Distribution:

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24 FEB 1978

MEMORANDUM FOR: Deputy Director for Administration
FROM: Director of Central Intelligence

Please prepare a brief paper describing the benefits available to those who are forced out under the DDO cut and are not eligible for an immediate pension. Do they get separation allowance? How much? Do they ultimately get a retirement pension? If they are eligible for an immediate pension and are forced out, do they still get severance pay?


STANSFIELD TURNER

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